

**Friday 28 April 2017**

Hello my name is Rob, and welcome to the STP update for this week.

**Collective leadership is an essential part of the future of health and care.** We are making good progress in our STP through our principled approach to the task that faces us. This is reflected in real and visible changes in the development of commissioning and provision. It is also clear from the resources we are attracting through NHS England and others. During this pre-election period, we will remain focused on getting on with the task ahead and not second guessing the next steps.

### **What's been happening this week?**

**On Tuesday, Jo Webster, Ian Holmes, Gordon Sinclair and Jonathan Webb interviewed for lay members of the Joint Committee of the 11 clinical commissioning groups.** The process was successful and we have identified 2 CCG lay members to form part of the Joint Committee - Fatima Khan-Shah (Lay representative for PPI at North Kirklees CCG) and Richard Wilkinson (Lay representative for governance at Bradford District CCG). The lay members of the governing body are key appointments for the Joint Committee. Fatima and Richard are really strong appointments, who bring a wealth of knowledge and experience to the roles. These differing insights will ensure that the Committee can take a balanced view across the West Yorkshire and Harrogate priority areas of work and I'm sure will add real value to the work. It was great to receive so much interest and I'd like to thank everyone who got involved in the process and importantly those who applied for these important roles.

**The Independent Lay Chair appointment will follow interviews today** I'll let you know who was appointed once the recruitment process has been completed.

**The ongoing alignment of staff to STP working also continues at pace.** Helen Rees and Andy Fletcher from the finance team at NHS England will join Jonathan Webb as part of the STP finance team; Lou Auger (Head of Operations and Delivery for Yorkshire and Humber in NHS England) will be taking the Programme Director role for the new STP elective care work stream. Jannine Clark is also joining the core team as administrative support officer.

**Thanks to everyone who has been involved in the capital bidding process.** Initial bids put forward to NHS England focused on **urgent care, cancer and digital developments**. These totalled c£40m and will be subject to review and likely prioritisation with NHS England's North Regional team.

**The Urgent and Emergency Care Network met on Monday** to discuss actions from the ['Next Steps on the Five Year Forward View'](#). Dr Adam Sheppard chaired the meeting and colleagues worked in groups to discuss pre-hospital; front end streaming and ambulatory care; patient flow and discharge from hospital; and post-hospital. Good progress is being made and we will need to bring our collective leadership to driving this on. As the UEC Vanguard programme winds down this must be seen as a handover to sustainable delivery across the system. To help, NHS England will produce a delivery plan to guide us.

**The sixth meeting of the WY&H Local Workforce Action Board (LWAB), co-chaired by Dr Ros Tolcher and Mike Curtis, took place on the 18 April 2017.** Tim Gilpin and Chris Mannion provided an update on the LWAB workforce strategy, a first iteration of which is due by the end of May, and described the engagement that has taken place so far with work streams and at place level. The group agreed that the final strategy must serve all sectors and be evidence-based. Phillip Marshall described the forthcoming work that will take place with HEE to identify advanced clinical practice demand across organisations, with some support being provided to help develop these roles. Dr Andrew Sixsmith provided an update on the work of the primary care work stream, especially noting the importance of investing in prevention to lessen the load on general practice, and leadership to aid the development of the 1900 new roles described in his primary care investment paper.

**Sandra Knight took members through a non-registered staff baseline data report that was provided by HEE,** noting some key issues such as high levels of sickness and turnover and a lack of understanding about why staff in these roles leave organisations and where they go to. There is the potential for organisations to collaborate on issues of retention, plus for the NHS to support other sectors in recruiting to support staff roles. LWAB colleagues have recently been working on a survey to be circulated to organisations to aid development of the work streams and ensure a focus on some key issues and solutions. This is an important next step and organisations are urged to engage with this survey where appropriate.

### **What's happening next week?**

**Our next leadership day is on 2 May 2017 .** We have a packed agenda, including discussions on our plans for the priority programmes identified in the [‘Next Steps on the Five Year Forward View’](#) document; how the arrangements for financial control and risk management might need to evolve over the coming year; and decisions about how we use the additional STP programme money provided by NHS England. I look forward to seeing you there.

**The deadline for capital bids is 2 May 2017.** Thank you for the work that has gone in to preparing these bids. DoF colleagues are meeting this afternoon, and one of the items for discussion is how we develop appropriate governance structures in place to manage these processes in future, and how we get on the front foot so that we have off the shelf priorities in advance of notification of bidding processes.

### **What's coming up?**

Ian Holmes, Owen Williams, Jonathan Webb (finance director for the STP) and Moira Dumma from NHS England and I will be meeting with the WY&H Joint Health Overview Scrutiny Committee (JHOSC) during May 2017 for a detailed development session. This will help to ensure that we build a better understanding of the approach we are taking, whilst thinking about how we can provide appropriate scrutiny into the work. Working with local Overview and Scrutiny Committees (OSC) and JHOSC is an essential part of this process and this can only help to ensure best practice, shared solutions to shared problems, and the delivery of good quality services across the area for everyone.

## For information

- Janet Davies, Chief Executive and General Secretary of the Royal College of Nursing, has written another blog setting out the benefits STPs can bring for patients and why it is important that nurses and their leaders be at the heart of partnerships. You can read Janet's blog [here](#)
- Lancashire and South Cumbria's STP area is the latest to be profiled by the *HSJ*. Writer Alison Moore focuses on the work the STP is doing to tackle poor health through prevention. Read more [here](#).
- Hull CCG and Hull City Council are combining their budgets to form a £600 million health, social care, public health and children's services fund. Read more [here](#).