

## Friday 7 April 2017

This week we hear the latest West Yorkshire and Harrogate Sustainability and Transformation Partnership (WY&H STP) news from Ian Holmes, Programme Director.

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Hello my name is Ian, and welcome to the STP update for this week.

Jo hosted the leadership day on Tuesday on behalf of Rob whilst he was on holiday.

It was a full day starting with the **Collaborative Forum in the morning**, which is chaired by Gordon Sinclair. This is where the 11 Clinical Commissioning Groups come together to discuss priorities for local places and West Yorkshire and Harrogate work.

We discussed the recruitment of the Joint Committee Independent Lay Chair, with an update on lay member interest for the two roles on the Committee. The Committee will meet for the first time in May/June 2017. We are delighted with the response we have received and we'll keep you updated on who has been appointed once the recruitment process has been completed.

There was also a conversation around **accountable care systems** (ACSs). ACSs have attracted interest recently with some STPs, including South Yorkshire and Bassetlaw, developing an accountable care system. ACSs are one way of sharing responsibility for the commissioning and provision of care in the NHS on a local place based level. I am sure there will be a lot more conversations to follow.

How we continue to strengthen the links between one another, the local place plans and the <u>West Yorkshire and Harrogate priorities</u> was the topic of the morning. Getting the narrative right about how we work together, including with the West Yorkshire Association of Acute Trusts has never been more important. We need to clearly set out the direction of travel for the next 12 months.

We have made good progress in terms of working together across organisations to come up with solutions around tackling big health and social issues. What people do not want, nor recognise, are 'false' boundaries between organisations. Mutual accountability and responsibility is essential if we are to meet the aims of our STP. Working in this way allows us to plan across boundaries and to put the person firmly centre stage, improving the quality of care they receive – which is our key driver for change.

WY&H is the third largest STP in England. This presents us with a real opportunity to influence and shape the direction of travel across our area and potentially nationally. There is a raft of expertise across our patch and some excellent trail blazer work taking place, for example the work of the <a href="West Yorkshire Accelerator Zone">West Yorkshire Accelerator Zone</a> which over achieved on the end of March trajectory agreed with NHS Improvement. If you read Rob's update last week you will have noted that we have received a further £4million to continue the work for a further three months. This good news will allow us to continue the work we have started and to move at pace on our urgent care agenda.

**The Clinical Forum** received an update from Jonathan Webb (STP Finance Lead). Jonathan discussed the next round of financial planning to 2020/21 which is being further developed. Finance leads across the STP partnership meet every month. There was good discussion around areas of good practice, efficiency and the important role of clinical leaders.

Matt Day and David Bagguley from Public Health England joined the meeting to discuss **prevention** and narrowing the gap in terms of health inequalities. There was an overview on the three priorities of smoking, obesity and cancer (we are still waiting to hear whether we have received the cancer diagnostic funding). Reducing inequalities in health is everyone's business and is at the heart of all our work programme commitments. The session also discussed the clinical leadership role in advocating and delivering action to support our programmes.

A health inequalities workshop also took place on Wednesday for STP leaders. This was led by Public Health England, NHS England and the Yorkshire and Humber Directors of Public Health. The workshop focused on the wider determinants of health across local areas and the region. Some specific actions for West Yorkshire were agreed and these will be taken back to the public health coordination group, chaired by Ian Cameron, and the wider STP Leadership. For further information please contact jayneallen@nhs.net

<u>Ros Tolcher</u> presented an update on the work of <u>WYAAT</u> in the afternoon. The first formal meeting of the Committee in Common, which is made up of the six hospitals, took place this week. They discussed shared opportunities, allocation of the WYAZ funding and the care home charter.

Ros also updated on the work around developing a **Care Home Charter**, built upon a shared commitment to better meet the health and care needs of people living in residential and nursing care homes and supported living accommodation. This charter demonstrates a real commitment between care homes and the NHS, such as discharge to care homes 7 days per week. The work will be handed to the six local places for implementation. This inclusive approach has been supported by the Care Quality Commission and local authorities.

I also talked through the 'Next Steps on the Five Year Forward View' and in particular the headline message around cancer, urgent and emergency care, mental health and primary care. There is also an emphasis on public participation and involvement, which are really important on both a local and WY&H level.

**Keeping with the theme of primary care,** Thea Stein, who leads this work alongside partner colleagues, gave a good overview of work to date. This included the role of GPs, making every contact count and support for self-care. Thea highlighted the need to ensure we recruit and retain a skilled and resilient workforce to provide a sustainable health and social care system across WY&H now and in the future.

Finally, whilst on the theme of workforce, Chris Mannion, Karen and I met with the **Social Partnership Forum today.** This is partnership between employers, policy makers and trade unions. It's all about making a real difference to patient care and employment practice in healthcare. Rob will be attending the meeting in October. In the meantime, we discussed the potential to set up a STP engagement forum for further involvement. We'll keep you updated.

Have a good weekend

## What's happening next week?

- The local place based STP planners will meet on Tuesday.
- There is a primary care and community work stream meeting on Wednesday.
- WY&H programme leads will meet on Thursday.

## For information

- In light of the 'Next Steps on the NHS Five Year Forward View' publication on Friday we will now be called **West Yorkshire and Harrogate Sustainability and Transformation Partnership.**
- The House of Lords Select Committee has published a report this week on 'The Long Term Sustainability of the NHS and Adult Social Care'.
- Last week the NHS published the 'Next Steps in the Five Year Forward View' two years after
  the launch of the 'vanguard' new care models programme. Included in the publication was the
  first evaluation of the vanguards and, while it is important not to over-interpret the data, both
  integrated and primary acute care system (PACS) and multispecialty community provider (MCP)
  vanguards have seen lower growth in emergency hospital admissions and emergency inpatient
  bed days than the rest of England.

Over the next year the vanguards and the national NHS E team will increasingly align to support STPs (sustainability and transformation partnerships) in the rest of the country to help implement the new care models as set out in the 'Next Steps on the Five Year Forward View' document.

• The Commissioning Show & Digital Healthcare Show 28-29 June ExCel London. The Commissioning Show 2017, with its dedicated lecture theatre and programme for clinical commissioners, will bring you a lively agenda of keynotes, debates, case studies, interactive workshops and Q&A sessions covering all the crucial issues for your CCG. You will hear from top CCG representatives and other high profile speakers from across the system. Hot topics for 2017 include: the role of CCGs in delivering STPs and enabling the creation of New Care Models; balancing CCG finances; implementing the GP Forward View and the Forward View for Mental Health, the new CCG Improvement and Assessment Framework; how to procure for unique and complex contracts without creating your own 'Uniting Care' disaster and how NHS Right Care can deliver greater value in commissioning. This event is FREE.

Programme Live: <a href="http://www.healthpluscare.co.uk/conference-programme">http://www.healthpluscare.co.uk/conference-programme</a>
<a href="Digital Healthcare Show">Digital Healthcare Show (co located with H+C and Commissioning Show)</a>
<a href="Programme LIVE: http://www.digitalhealthcareshow.com/2017-conference-programme">http://www.digitalhealthcareshow.com/2017-conference-programme</a>
<a href="Registration link">Registration link (please use this link ONLY)</a>: <a href="https://closerstill.circdata-solutions.co.uk/Microsites/RFG/publish/DH17/?source=stacey">https://closerstill.circdata-solutions.co.uk/Microsites/RFG/publish/DH17/?source=stacey</a>

- Public Health England Annual Conference 2017 is taking place on Tuesday 12 and Wednesday
  13 September at Warwick University. The six track programme outline is now available on the
  conference website, with a range of sessions available.
- UK e-Health Week 2017 | 3&4 May 2017 | Olympia London
   UK e-Health Week 2017 will be the first major conference to showcase the Global Digital Exemplars the NHS acute and mental health IT trailblazers tasked with spreading their learning across the NHS. These trusts will host the Global Digital Exemplars Zone and present their work on the zone's networking pods and theatre. Register now to secure your complimentary ticket at www.ukehealthweek.com.
- Thursday, 20 April The 'Next steps on the Five Year Forward View' highlights the need to
  include appropriate non-executive participation in STP Boards. This webinar will share examples
  of how non-executives (NEDs) and CCG lay members are influencing, shaping and assuring STPs
  across the system. Register <a href="here">here</a>.