

Thursday 13 April 2017

Hello my name is Rob, and welcome to the STP update for this week.

What's been happening this week?

Over the last couple of years, there has been a consistent message from some professions that they want to do more. Pharmacists and physios are the two most high profile examples, with some of the best evidence of effectiveness around. The Allied Health Professions into Action Programme is a good repository of what's possible when we think about the impact of professions beyond 'doctors and nurses'. It was good to end this week with the announcement that nearly 5 million more people in England will benefit from an additional 700 clinical pharmacists in GP surgeries. This includes examples like the five that are in Wharfedale and Craven.

Clinical pharmacists work as part of the general practice team giving expertise on day-to-day medicine issues and providing consultations with people directly. This in turn delivers quicker access to clinical advice and allows GPs the time to spend with those who have more complex needs. The General Practice Forward View committed to over £100m of investment to support an extra 1,500 clinical pharmacists to work in general practice by 2020/21. The list of sites taking part in the programme is available here

People, communities, populations, carers also want to do more and be engaged in coproducing health and care services. This was the theme of the Adam Bojelian Memorial Lecture that I gave recently. You can watch it here.

It is also the subject of a new guide for commissioners and STPs published by NHS England. 'Patient and public participation in commissioning health and care: statutory guidance for CCGs and NHS England' also includes contributions from Helen Hirst and as I said in the foreword, effective engagement and coproduction require a mind-set and culture that sees people as assets and part of the future of health and care. It's certainly a fundamental part of our STP, as set out in the updated engagement compendium published in March. This shows in one place the substantial work done by organisations with the public, patients and communities.

This is possible because our STP is built from local plans and the six local place planners met this week. It is always good to bring people together to share good practice and learning. Karen gave an update on our approach to engagement and consultation at the meeting, which involves building on existing work already in place at a local level – rather than developing new mechanisms and channels solely for the purpose of the West Yorkshire and Harrogate STP. Our communication activity is focused on informing, sharing, listening and responding. Striving to 'do the right thing', acting with honesty and being open and transparent – something which is important to us all.

There was a useful discussion at the meeting on our approach to developing accountable care systems (ACS). Clearly the term 'ACS' works better for some of the smaller STPs than ours, and the work we have started on developing ACS and accountable care organisations (ACO) in each place remains essential. My view is that the intent behind developing an 'ACS' at STP level is flexible enough to accommodate a West Yorkshire & Harrogate solution based on subsidiarity – doing things as locally as possible - and distributed leadership. I wrote to all CEOs this week confirming this position.

STPs have been surrounded by controversy, with timelines appearing rushed and national communications sometimes unclear. West Yorkshire and Harrogate is no exception. It's essential that we now take stock as our programmes develop to focus less on producing a plan and more on delivering a credible course of action in partnership with our communities. Over the next six months we will publish a new delivery plan that sets out the changes that will be made in the coming years. We will ensure the involvement of everyone in future conversations around proposals for change. In order to address any immediate concerns around engagement and consultation and in the public interest of openness and transparency, we will be further developing an engagement and consultation 12 month timeline for the six local places and WY&H priorities. This will be discussed at the system leadership meeting next week.

The Cancer Alliance Delivery Plan, which sets out the key milestones for the next two years, was signed off by NHS England last week. This provides funding to enable the Cancer Alliance team to deliver the support needed to make change happen at pace. The plan focuses on five key areas of work, namely, patient experience, early diagnosis, tobacco control, living with and beyond cancer and high quality services. You can read the delivery plan here.

There is still no news on whether we have secured the £12million from the Cancer Transformation Funds for the early diagnosis work – we are still waiting. Meanwhile we are working on submitting a bid for funds to support the living with and beyond cancer work. I'll keep you posted.

The Mental Health CEOs met this week to discuss progress on the programme. A substantial amount of work is happening across mental health and we will be ensuring that this is supported through the Mental Health Investment Standard for CCGs and the collective efforts of providers. We are keen to also drive improvements in services that are less well served – such as learning disability and ASD/ADHD services. Plans will be submitted as part of the delivery plan for the STP.

I had two fruitful meetings this week with colleagues from NHS Digital, our digital work stream and local innovators. I am keen that we develop this work at pace to ensure we are making the most of our digital future. Work like the Digital Health Enterprise Zone and MHealth are ground-breaking and deserve to be supported as a strategic priority.

Finally, we are aligning resources for delivery and making good progress. CCGs, NHS England and various trusts are all contributing. The Steering Group will be discussing this next week, alongside how we spend a helpful contribution from the national bodies to our capacity for next year.

Have a good break and if you're working over the weekend (as many of you will be), I hope you have some time to relax and unwind too.

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What's happening next week?

- On Tuesday the System Leadership Executive Group will meet
- There is a digital enabler meeting on Wednesday
- Ian and Karen will meet with Healthwatch on Thursday
- Yorkshire Ambulance Service is holding an event in Leeds on Friday to talk about community care, support and the role of volunteering.

What's coming up?

- Health Education England will produce a Workforce Plan for England by end of April 2017. Local Workforce Action Boards will support their STPs in revising, updating and delivering their local priorities.
- Supporting and Developing Clinical Leadership event will take place in June at a venue most likely in Leeds or York. For more information, please contact <u>lauren.phillips@wakefieldccg.nhs.uk</u>

For information

- Please note the event on WY&H STP Medicines Optimisation and Alignment of Commissioning Policies; planned by The Yorkshire and Humber Academic Health and Science Network for the 4th May 1pm-5pm has been postponed. A later date will follow soon.
- NHS England have produced a new slide deck on the <u>Next Steps on the Five Year Forward View</u> which is for use internally and can be adapted and used locally to support staff conversations.
- Registration is open for Health and Care Innovation Expo 2017, returning to Manchester Central
 on 11 and 12 September 2017. Delegate ticket prices have been frozen at 2016 rates. You can
 register your place here. More information is at www.expo.nhs.uk
- Invitation to a Workshop for a NHS Supplier Framework for Patient & Public Participation From 10:00- 16:00 on Tuesday 9th May. Resource for London, 356 Holloway Road, London N7 6PA. The Public Participation and the Commercial teams in NHS England are looking to develop an NHS Supplier Framework, for Patient and Public Participation services. The proposed framework would provide an opportunity for suppliers of patient & public participation planning and advice services, and for suppliers of digital engagement and insight services to make their services more readily available to NHS organisations, such as NHS England policy teams, STP's and CCG's when these bodies are looking to commission patient and public participation services. if you would like to register to attend this workshop please email Jonathan.leahy@nhs.net
- Duncan Selbie, Chief Executive of Public Health England (PHE) in his blog exclusively for NHS
 England outlines the public health opportunities of integrated healthcare, and explains how
 PHE's menu of preventative interventions highlights what can be done to improve health and
 wellbeing.

year. @PHE uk Chief outlines how the NHS can help

prevent them. http://bit.ly/2oXMz8J

Health and work

131m working days are lost due to working age ill

health. @PHE_uk Chief outlines how the NHS can

support better working age health.

http://bit.ly/2oXMz8J

More statistics from Public Health England can be found here.

 Chris Ham, Chief Executive of The King's Fund, explains the opportunities and challenges of implementing Accountable Care Systems in an article for the BMJ, read here.

- Deborah Orr, writing in *The Guardian*, applauds the difficult decisions spelt out in 'NHS Five Year Forward View: Next Steps' here.
- Dorset STP area will become one of the first areas to deploy a STP-wide shared care record.
 Read more here.
- NHS England's mental health team has commissioned a Commissioning Support Unit to
 produce data packs for each 44 STP areas. These are due to be published by the end of April.
 The packs will provide rich local data to commissioners and communications colleagues in
 each local area. You can read the full coverage from the HSJ here.
- Thursday, 20 April: The 'Five Year Forward View: Next Steps' document highlighted the need to include appropriate non-executive participation in STP Boards. NHS England's public participation team will be hosting a webinar to share examples of how non-executives (NEDs) and CCG lay members are influencing, shaping and assuring STPs across the system, and will give the opportunity to share challenges, opportunities and best practice. Due to over demand registration is now closed however, if you would like a copy of the presentation and a link to the recorded webinar please contact our STP engagement team here.
- Monday, 8 May: NHS England's public participation team has organised a webinar starting at 2pm on the legal duties around involvement. Nicholas Duffin and Paul Parsons from the Consultation Institute will also touch on approaches to options development and appraisal, an area increasingly scrutinised in legal challenges. Register here.