

Friday 21 July 2017

This week's message is sent from Rob Webster, West Yorkshire and Harrogate Sustainability Transformation Partnership Lead. You can find out more about our STP [here](#).

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Hello my name is Rob and welcome to the STP message for this week.

It's been an exceptionally busy week for national NHS England announcements and I wanted to share my reflections so far.

NHS England published the Sustainability and Transformation Partnerships' (STP) progress update for 2016/17 today.

The STP progress assessment provides headline ratings in four bandings: Outstanding, Advanced, Making Progress and Needs Most Improvement. I've been notified that West Yorkshire and Harrogate STP has been rated as 'Making Progress' overall, with 'Established' leadership arrangements.

You can read the progress assessments for each of England's 44 STPs (including ours) [here](#)

The banding is based on an aggregation of ratings, is a baseline assessment and a partial not comprehensive review or performance judgement. STPs have not been in existence long enough to be comprehensively reviewed on their own performance and we should keep this in mind in our delivery plan. Nonetheless, these indicators are important to the national system and the outcomes clearly benefit local people.

Moving forward we must also ensure that we continue to focus on our local priorities. This includes the critical role of our partner local authorities in integrated community services, social care, and the economic impact of health. All are essential. In addition, our work on harnessing the power of communities, preventing ill health, workforce development, stroke services, carer support and other innovations are of equal importance.

The recognition of our established relationships for system leadership across WY&H is helpful. It reflects that we have good arrangements in each of our six places and good collaborative arrangements too. You can see examples of this in the development of the Joint Committee of the 11 CCGs and the [West Yorkshire and Harrogate Association of Acute Trusts](#) (read more below) and their associated work. The System Leadership Executive Group and the joint meeting of provider Chairs I attended this week show this is an ongoing reality.

We can already see evidence of progress in the STP area: we have secured £31m in transformation funding for A&E, cancer, mental health, learning disabilities and diabetes. We have seen an 8% improvement in A&E performance since our acceleration zone collaboration began and have developed a strategic case for change for stroke services that looks at prevention to after care. Our work on carers, primary care and social prescribing is showcased and supported by NHS England. And the public engagement with staff, partners, public and communities on stroke that took place in March 2017 demonstrates the way in which further conversations on change will happen - with and for local people.

NHS England also published their headline ratings for Clinical Commissioning Groups' (CCG) assessments for 2016/17 today.

Alongside this headline assessment, additional work has been undertaken by separate independent clinical panels to assess three of the six clinical priorities set out in 'Next Steps on the Five Year Forward View': cancer, mental health and dementia.

In these three important areas, many of our CCGs have been assessed as either Outstanding or Good. I believe this reflects the hard work of commissioners and providers in developing our partnership approach, locally and regionally.

Away from NHS England, the All Party Parliamentary Group on Arts and Health published its Inquiry report [Creative Health, The Arts for Health and Wellbeing](#). I was able to describe the work that we are doing here in [SWYPFT](#) with our [Creative Minds](#) programme alongside Debs Taylor. Debs talked about how Creative Minds and a simple art class "not only saved my life, but gave me a life". Now a successful artist and peer support worker, she is off medication, off benefits and enjoying her life. The Report is a fantastic resource, full of evidence of impact and of what needs to happen next, including the role of STP leaders, Health and Wellbeing Boards, Trusts and CCGs in delivering its recommendations.

With our focus on prevention, communities and place – and with the wealth of creativity we have at our disposal – we are well placed to become an exemplar in this area. I would urge every place to nominate someone to take forward the recommendations. Whether the Hepworth in Wakefield or a local singing group in Harrogate, the arts can save lives and make lives.

Have a good weekend

Rob

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Weekly update

The West Yorkshire Association of Acute Trusts (WYAAT)

WYAAT is an innovative collaboration which brings together the NHS trusts who deliver acute hospital services across West Yorkshire and Harrogate. It is about local hospitals working in partnership with one another to give patients access to the very best facilities and staff. WYAAT drives forward the hospital care element of our STP.

WYAAT is made up of the following trusts.

- Airedale NHS Foundation Trust
- Bradford Teaching Hospitals NHS Foundation Trust
- Calderdale and Huddersfield NHS Foundation Trust
- Harrogate and District NHS Foundation Trust
- Leeds Teaching Hospitals NHS Trust
- Mid Yorkshire Hospitals NHS Trust

WYAAT's vision is to create a region-wide high quality efficient and sustainable hospital care that embraces the latest thinking and best practice so we consistently deliver the best possible outcomes for our patients. WYAAT is focusing in five principles, these are:

- Centres of excellence

- Developing West Yorkshire standardised operating procedures and pathways
- Collaborating to develop clinical networks and creating alliances
- Workforce planning at scale
- Deliver economies of scale in back office and support functions

WYAAT is driving forward nine different projects which are all at different stages of development. The latest updates on key pieces of work include:

Developing a West Yorkshire Vascular Network

Clinical representatives from each Trust have been working together to develop a model for how we can develop a West Yorkshire vascular team and network. Developing the service as a single network will improve recruitment to local services and provide opportunities for staff to specialise in different aspects of vascular surgery. Executive Teams in each organisation have agreed an approach which will ensure organisational boundaries do not prevent the delivery of the best possible service for patients across our region.

Improving the pharmacy supply chain

Pharmacy teams from acute trusts in west, north and east Yorkshire (covering WY&H STP and Humber, Coast and Vale STP) are working collaboratively to explore opportunities for optimising efficiency and value by establishing a shared medicines supply chain from the point of ordering to the point the medicine is available for use in clinical areas. Not only will the project bring efficiency savings, it will bring about supply chain performance improvement, release clinical time for patient care and support in managing any risk around supply shortages. The pharmacy teams have a strong history of working collaboratively and taking an innovative approach to medicines management.

Committee in Common

The next WYAAT Committee in Common will be held on 10 August - agenda includes proposals for Pharmacy Supply Chain and Imaging Collaborative (key enabler for Cancer Alliance Delivery Plan). The Committee will also receive updates on current projects for procurement, estates and facilities, information management and technology.

Programme management and governance

Matt Graham, Programme Director, joined WYAAT this month taking over from Caroline Griffiths. Matt was previously Director of Strategy and Business Development at University Hospital of South Manchester (UHSM) where he was heavily involved in Greater Manchester devolution. The WYAAT programme management office has been developing a range of governance and assurance processes to support the progression of the nine different programmes of work.

Urgent and Emergency Care Programme Board (UECPB)

The Urgent and Emergency Care Programme Board met on Monday, chaired by Dr Adam Sheppard, supported by Keith Wilson, the programme lead. The first draft of the STP Milestone Tracker Delivery Plan was discussed and a significant number of people have been involved in pulling this together. The plan is expected to be completed by the next meeting in August. Senior responsible officers and operational leads for each of the work streams will report verbally by exception at each of the future UECPB meetings.

There was also a discussion on peer to peer support and it was agreed that discharge planning and discharge to assess was a key area which would benefit further shared learning. This will be taken forward with Matt Ward and Dawn Lawson as part of the work on Innovation.

Ruth Holt from NHS England came along to discuss the work colleagues are doing on supporting care homes in avoiding unnecessary hospital admissions, when other more appropriate support is available.

System Leadership Executive Group

The System Leadership Executive Group met on Tuesday. In particular they discussed the development of our capital finance programme, mutual accountability and reflections and learning from [Canterbury District Health Board, New Zealand](#).

North region STP communication and engagement meeting

Communication and engagement leads from across the North as far up as Cumbria and down to North Lincolnshire met on Thursday. There was some useful information sharing around engagement and consultation with the potential for a shared event with local government communication colleagues in the autumn. National colleagues are developing engagement workshops for clinicians and lead nurses and we will have the opportunity to get involved.

What's happening next week?

- Ian will meet with colleagues on Tuesday to look at the Canterbury model and to discuss learning from their approach.
- The Maternity Voice Partnership meet on Thursday. This programme of work is led by Carol McKenna and Karen Poole, who is the programme lead.
- The Digital Inclusion Pathfinder Workshop takes place on Friday at Laura Mitchell Health & Wellbeing Centre, Great Albion Street, Halifax, HX1 1YW. You can book your place via laura.kirkbride@wakefieldccg.nhs.uk

For information

- CCG Improvement and Assessment Framework
NHS England has today published ratings for 2016/17 highlighting where Clinical Commissioning Groups are performing well, but also helping to identify where improvements can be made. [Link to online data here.](#)
- STP Dashboard statistics
NHS England has today published a dashboard giving an initial baseline assessment of the new STPs - set up across the country to improve care through collaboration between services. [Link to dashboard here.](#)
- [HSJ](#) have ran an article today about the 44 STP progress.
- Public Health England have published data giving a snapshot of the health of England. It finds that while life expectancy has now reached an average for men and women of 81.3 years, many people spend their lives in poor health. [Public Health England](#)
- Research funded by the NIHR School for Social Care Research and conducted in collaboration with National Centre for Social Research, Age UK and Independent Age found unmet care need is widespread but hidden. [Ipsos MORI](#)
- The UCL Institute of Health Equality have published a reporting updating on the progress since the 2008 Marmot Review. It finds that inequalities among local authorities have persisted and that progress has stalled in the attainment gap. [Institute of Health Equity](#)
- Leeds and York Partnership NHS Foundation Trust National Inpatient Centre for Psychological Medicine, one of their flagship services, has recently changed its name from the Yorkshire Centre. The NICPM has four beds directly commissioned by Leeds CCGs and also receives referrals nationwide. You can read more [here](#)

- A report by Carers UK found that 4 in 10 unpaid carers have not had a break in over one year, whilst one in four had not received a single day away from caring in five years. The report draws a link between not having a break and deterioration in mental and physical health of carers. [Carers UK](#)
- The Social Market Foundation think tank has published a report setting out future challenges and opportunities in delivering local public services in 2040. The report, Local Public Services 2040, highlights an expected surge in demand for health and social care services, and suggests that care services could take advantage of new technology such as robotsiation. [SMF](#)
- The HSJ have in conjunction with NHS England produced a number of [articles](#) relating to STPs that you might find useful.
- [The Care Quality Commission \(CQC\)](#) published the findings of its inspection programme of all specialist mental health services on Thursday, giving the most complete picture ever of the quality of mental health provision for people in England.
- The Secretary of State for Health, Jeremy Hunt and Simon Stevens, CEO for NHS England announced on Wednesday '[£325 million invested in NHS transformation projects](#)' Speaking at the King's Fund, they gave the green light to local capital investment schemes in 15 areas of the country, with the largest sums being used for urgent care in Dorset, surgery in Greater Manchester and cancer care in Cumbria.
- Health Education England's Technology Enhanced Learning team (HEE TEL) is working with educational research company Towards Maturity to find out how you currently learn, what your preferences for learning are and the role that technology and digital may play in enhancing your learning. Please take the survey now [10 minutes] by clicking on this [link](#)
- The Kings Fund - Maximising the value of the NHS estate and back-office systems – [event on 28 September in London](#)
- 25 July, Northumbria: This NHS Improvement and NHS England joint regional workshop to support colleagues developing communications and engagement strategies. [For further details and to register email Alison Brown at NHS Improvement.](#)
- Job opportunity: Programme Communications Manager (band 7) based in Wakefield South West Yorkshire Partnership NHS Foundation Trust is setting up a large scale change programme to improve the way they deliver services, which includes the introduction of a clinical records system. Secondments are welcome and part time or job share applications will also be considered. [View full details](#)
- The NHS turns 70 on 5th July 2018. This is a unique opportunity to celebrate the incredible achievements of the NHS, especially its staff and NHS England are keen to ensure that all parts of the NHS are involved in celebrating this major milestone. NHS England would like to meet with as many colleagues as possible from across the NHS in order to share the emerging national plans, understand your ideas for how you might celebrate locally and make sure the national teams are supporting these plans. Therefore, they will be hosting workshops in each regional area. They are keen to engage as many colleagues as possible from those who work at CCGs, Trusts, CSUs and other parts of the NHS. The upcoming North Region NHS at 70 Workshop is on Monday 31 July 2017 at 11am – 12.30pm at Room GC07, Ground Floor, Quarry House, Leeds, LS2 7UE. If you would like to attend the workshop or if you have any questions, please contact sarah.gill24@nhs.net
- Yorkshire residents asked to support bid to bring national walk event to Bradford. Bradford is bidding to be the host of a national walking event that will bring between 5-8000 people into the city centre – and they need the help of Yorkshire residents to make it happen. The UK Recovery Walk 2018 is due to take place on 8th September in either Bradford or Shrewsbury and voting will close to decide the host on Friday, 28 July with the winner announced the following day in Blackpool. Thousands of people attend the event to demonstrate recovery does work and show the positive side of their recovery. Anyone wanting to vote for Bradford to host the event can [vote](#) by visiting and selecting Bradford on the page.