



Friday 26 May 2017

Hello my name is Rob, and welcome to the STP update for this week.

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The incident in Manchester on Monday has wrecked lives and my heart goes out to everyone who has been affected. The response from the country has been a typical mix of generosity and support for those affected and steely determination to come together in our communities and go about our lives. The response to Jo Cox's murder in Birstall last year by a right wing extremist led to a similar coming together and a campaign that we have #moreincommon than what separates us. This remains true.

Places are at the heart of our STP for a reason – they help define us and we feel connected to them. Addressing thousands gathered at Manchester's central Albert Square in a vigil on Tuesday evening, the poet – Tony Walsh known as 'Longfella' - gave a recital of his poem 'This Is The Place' that paid tribute to the city's unity and strength. You can listen to it [here](#).

Also on Monday, I joined the other STP leaders to discuss the next phase of our partnership with a group of national figures, including Simon Stevens, Jim Mackey and Mark Lloyd. The ['Next Steps' of the Five Year Forward View](#) sets a template for us to tailor locally. The conversation was a useful mixture of sharing good practice and shaping the next steps around the post-election world. There were some things I personally feel are a given:

- We need to ensure significant progress on our 2017/18 plans, including performance, finance and efficiency
- The P in STP is now really about our **partnership**, and our partnerships must secure delivery around realistic expectations on performance and investment
- The relationship with our regional teams and the blending of support staff into the STP is good news, the boundary between this and performance management will need to be clearly maintained
- The four clinical priorities of primary care, cancer, urgent care and mental health will see a continued focus, with firm plans in place for improving capacity and care
- We need a good relationship to be maintained with Local Government and see the STP as a shared endeavour, with the better care fund and public health providing a minimum crossover point
- Capital developments will need to be well planned and coordinated in line with the STP ambitions, linked to our work on this to date
- Workforce development needs an effective local strategy and should be front and centre in our thinking
- Whoever is in Government, we will need to maintain progress on service sustainability and this should be our focus.

We agreed earlier this year that a delivery plan should be published for our local population in the summer, irrespective of national requirements. My hope is that we can develop a plan that meets our needs and then is cross checked against national requirements. Ian will be picking this up in more detail at the System Leadership Executive on 6th June. This will build on the stroke and the urgent and emergence care delivery plans that are in development. Our blended team of STP, CCG and NHS England staff are well placed to secure this.

Last week, I spoke at the Kings Fund on Social Prescribing and “harnessing the power of communities” and the slides are available [here](#). This is a substantial part of our STP. Establishing a new relationship with our communities built around good work on the co-production of services, supporting people to self-care, prevent ill-health and joined up community services needs a new focus that firmly sees people as assets not issues. Our voluntary and community reps on our leadership group, Healthwatch, NHS England colleagues, National Voices and Karen will be meeting in the next two weeks to draft our approach to this. A key part of the work involves liaising with our local place based planners and the WY&H priority programme leads to ascertain what their key areas of work are, and importantly how we work together with our VCS partners to achieve this.

What’s been happening this week with our STP?

The Directors of Finance have been meeting to discuss the finance refresh and our capital planning requirements. Significant strides have been taken toward a shared financial plan and this is very heartening. The constructive approach we have taken is testament to a new way of sharing information and a new way of working. I will share the paper that goes to the 6 June System Leadership Executive Group to update the plan with all CEOs.

In terms of Capital, we have agreed an approach that will see us set out the capital required to back the STP across the next 3-5 years. This brings in significant service changes, planned capital developments in trusts and digital by default. We have decided to be clear about the overall requirements and then reflect the sources of funding in our submission.

Ian Holmes met with Julie Atkey - Clinical Scientist for Genetics to discuss Genomics. You can watch a Youtube film clip [here](#) to find out more. A genome is a set of DNA unique to a person. If a cell's DNA is mutated, an abnormal protein may be produced. This can disrupt the body's usual processes and in some cases lead to diseases such as cancer.

To date over 1000 people living in our region, including both cancer patients and families living with rare diseases, have been recruited into the project, but more are needed. We also need to ensure that the workforce has the knowledge, skills and capabilities to make genomic medicine a reality for the benefit of patients. We will be discussing the potential and opportunities with our Clinical Forum soon.

Welcome to Robin Tuddenham, the new Chief Executive for Calderdale Council who replaces Merran McRae (the new CEO for Wakefield Council) and starts in June. Also welcome to Marie Burnham who has been appointed as the Independent Lay Chair of the West Yorkshire and Harrogate Joint Committee of the CCGs, which will meet publicly for the first time in July. Marie brings a wealth of leadership experience from the NHS and charitable sectors and will be an excellent addition to our commissioning and wider STP leadership team. Marie is currently out and about meeting colleagues as part of her induction to the work.

Marie said ‘I am honoured and looking forward to the responsibility of chairing our brand new Joint Committee of the 11 clinical commissioning groups. There has never been a more important time to ensure joint working and good decision making for health and care services. Providing the best health and care services to everyone living across the area is a priority to us all. I look forward to working with my fellow Committee members to achieve this’.

Have a good bank holiday weekend, let’s hope it is quiet.

What's happening next week?

- Wakefield Health and Wellbeing Board meets on Thursday
- Ian and Caroline Griffiths from WYAAT will be talking to the critical care network

For information

- **On Wednesday Andy Sixsmith gave an overview of the community and primary care interface of the STP this week at a Kings Fund that received some very positive interest.** Andy, a GP, talked about the Airedale and Wakefield Connecting Care Vanguard work. The audience heard about the excellent outcomes reported by Airedale Care Home Vanguard by using digital technology to enhance care at care homes in Bradford and Airedale. The Wakefield Connecting Care Vanguard received particular interest in the use of self-care and community assets to support improved outcomes for people in supported living. There was also an interesting debate around the support of the voluntary and community sector.
- Kingsfund.org.uk '[Important first steps on the NHS estate](#)'
- **Routes** are a **Nurse Led**, Specialist, Complex and Domiciliary Care provider currently working with a number of Council's, CCG's, Solicitors and Case Management Companies across the North West and Yorkshire; including 2 neighbouring branches in Bradford (Covering Calderdale) and Rochdale. They deliver complex care, domiciliary care, end of life and care for fast-track patients, both children and adults. Specialisms include (but not limited to):
 - Dementia care
 - Learning Disabilities
 - Stroke care

They have recently opened a branch for the Kirklees area. For more information visit <http://www.routeshealthcare.com>