

Friday, 29 June 2017

This week's message is sent from Jo Webster, member of the Sustainability Transformation Partnership System Leadership Team and Chief Officer for Wakefield, Clinical Commissioning Group. You can find out more about our STP [here](#).

>>>

Hello my name is Jo, and welcome to the STP message for this week.

Firstly, I'm pleased to confirm that Rob, with the full support from all relevant organisations, has agreed to continue formally as the leader for our STP. This is great news – and it's reassuring to know that we have this firm arrangement in place to help ensure the continuity of leadership across the area. I look forward to continuing to work with Rob.

Over the coming months, the STP leadership will continue to build on the good progress made to date, with a continued focus on stronger partnerships, sharing staff expertise and reducing duplication.

As discussed at our last leadership day, we will be producing and publishing our response to the national '[Next steps on the five year forward view](#)' document later in the summer. This will describe our plans to improve health and outcomes for the people in our region, and the governance and capacity arrangements we are putting in place to deliver them – reflecting the good progress that we have made since publishing our [draft proposals](#) in November.

Whilst on the theme of positive working partnerships, I was privileged to host a meeting in Leeds this afternoon with visitors from [Canterbury District Health Board \(CDHB\)](#) New Zealand and colleagues from across our STP.

CDHB are rated by the Kings Fund as one of the leading providers of integrated health care alongside [Jonkoping County Council in Sweden](#) and [Intermountain Healthcare in the USA](#). Their model and approach has strong parallels with the ambitions of our STP – a strong collaboration of leaders from all sectors delivering fundamental change.

Carolyn Gullery from CDHB supported the two hour seminar with their informatics and analytics partner Justin Kennington from Lightfoot Solutions. In particular Carolyn talked about how they began with a broken health system, where their hospitals were in gridlock, and how they developed a way of working which built a social movement and ultimately led to improved ways of working, and most importantly better health outcomes for people.

Carolyn also talked about how they developed trust and collective leadership across organisations so they could effectively support many more people in their homes, whilst reducing hospital demand and fully supporting GP practices so they became the first point of contact for health no matter what time of day. Their goals were to develop services to help people stay well, whilst delivering more care in the community, so they could free up specialist hospital care to concentrate on what only they could do.

A core part of their work is clinical leadership, making sure they have what they need to deliver best care for people – their workforce is very much part of the decision making.

Carolyn explained, it was important for the leadership of the health systems to back the clinically led change so that 'we can have the whole system working for the whole system with one budget'.

Their new integrated care models clearly demonstrate reductions in demand for hospital and long-term residential care services including their community falls programme. Less people turn up at emergency departments thanks to the support of their ambulance services who take people to the most appropriate place for care.

Considerable effort and commitment from many partners has helped CDHB to get to this point and they are now in an even stronger position to move forward together as one health care system.

The response to the invitation to the event was extremely positive, and the team will make sure that the material that was used is shared with you.

It is one thing to advocate the idea of integrated care but quite another to make it work in practice – the session was both inspiring and motivational. It's clearly everything we want to do and was a brilliant end to the week. Watch this space.

Have a good weekend

Weekly update

Joint Committee of the 11 Clinical Commissioning Groups (CCGs)

We have been preparing for the first meeting in public of the Joint Committee of the 11 CCGs, which takes place on Tuesday 4 July. This is an important next step and is a clear sign of the commitment to work across West Yorkshire and Harrogate. The committee will ensure decisions that need to be made at a WY&H level can be made with the right clinical input and the right authority from local CCGs.

The establishment of the Joint Committee is the fruition of strong partnership working which has been built over the past five years. Committee meetings will be filmed live and offer the public an opportunity to ask questions and get involved. In the interest of openness and transparency, information from the meeting held in public will be published [here](#).

WY&H programme engagement and consultation timeline

We are committed to transparency and meaningful engagement on all our work and this week we published our [engagement and consultation timeline for WY&H level work](#). This is an important area of work which will be updated as we develop concrete plans across all our programmes.

NHS England national director tour

[Simon Stevens](#) (NHS England) and other national directors visited Bradford Teaching Hospital NHS Trust on Thursday. They met with a number of leaders across the WY&H STP, including [Clive Kay](#) and [Helen Hirst](#) who discussed the Bradford local plan. They also met with local health staff and [Julian Hartley](#), [Tom Riorden](#), [Jo Webster](#), [Kirsten England](#), [Martin Barkley](#) and [Rory Deighton](#) from [Healthwatch](#) Kirklees and [Hannah Howe](#) from Leeds [Volition](#) who joined the conversation at lunchtime to talk about the wider STP work. There was a good discussion around what next, the pace and delivery.

It was a positive meeting with plenty of praise given to health and care staff for the great work they are doing across the area. It was a good opportunity to showcase our unique partnership approach, the hard work of all staff and the collective leadership we have in place.

Public Health

Public health leaders from across the area met on Monday this week. The meeting is chaired by Ian Cameron and covered prevention, developing the public health workforce for health and care whilst emphasising the importance of making every contact count and the further development of health promoting hospitals. Corrine Harvey gave an update on alcohol and drug treatment and the prevention of obesity and diabetes. Matt Ward also gave an overview on the 'next step' document – which will be produced in the coming months.

There was a good conversation on diabetes. More people than ever have Type 2 diabetes, it is largely preventable. The prevention programme is all about putting people in control of their health. In April this year our STP secured diabetes transformation money of £2.7m to improve care for people across the area at risk or currently living with this long-term health condition. We have been awarded funds in each of the six local places which make up our STP.

Mental health

We heard this week that Leeds Community Healthcare Trust – with Bradford District Care Foundation Trust (FT), Leeds and York Partnership FT and South West Yorkshire Partnership Foundation FT have received funding from NHS England to pilot new mental health care models. From October, they will be piloting a new care model for child and adolescent mental health services (CAMHS) and working on an adult eating disorder service across the area. You can read more [here](#).

Health+Care Conference

Helen Hirst and Jo Webster attended the [Health+Care](#) Conference on Wednesday this week to talk about our STP and in particular transforming commissioning across WY&H, our vision and challenges, the journey so far and our leadership principles. The event gave over 1,000 health and social care professionals from all sectors the opportunity to find out about new care models and digital technology. The event also gave delegates the opportunity for STPs to build working relationships and solve common challenges together under one roof. Helen and Jo did a great job positively raising the profile of our STP and flying the flag for the good work we do across the whole - WY&H.

What's happening next week?

- On Tuesday, the Joint Committee of the 11 CCGs, Clinical Forum and the System Leadership Group will meet.
- The Local Government Association Conference takes place on Wednesday in Birmingham. There will be information available on STPs.
- Ian Holmes, alongside other Yorkshire and Humber STP programme leads will meet with equality and diversity officers from across the area to discuss how best they can strategically support the STPs.

For information

- Starting this week, Healthwatch Bradford and District is working on behalf of local partners (led by the CCGs) to create a conversation with local people about the [future of health and social care in Bradford District and Craven](#). Join the conversation #oursaycounts. There will be

opportunities through social and digital media happening, and there is also the option of a [survey to complete](#).

- Leeds CCGs are holding a public event to share progress on the Leeds Cancer Strategy. The event will be on Thursday 13 July 2017. Registration at 9:30am (event 10am - 12midday) at Leeds City Museum, Millennium Square, Leeds, LS2 8BH.
- You can view the film of the first meeting on Wednesday held in public of South and Mid Yorkshire, Bassetlaw and North Derbyshire Joint Committee of the CCGs [here](#)
- NHS England launch a new video on integrating health and care systems. This [new video shows how one patient's care has been transformed by NHS services working together better](#). The film helps to explain what integrated care means for patients and staff, from the viewpoint of Jennifer Eaton from Weymouth, whose partner Dennis has pulmonary fibrosis. Jennifer describes the impact that more integrated care has had on Dennis' quality of life. She says: "Immediately things started to improve and we feel as if people care now – and we have help." Viewers then hear from the clinicians who organise and run the team, who share their views of the benefits of integrated care for both clinicians and patients.
- Surrey health and care organisations sign devolution pledge - [Surrey Heartlands becomes the first STP to enter new a health devolution agreement, following that in Greater Manchester](#). This agreement will bring together the NHS locally with Surrey County Council to integrate health and social care services and give local leaders and clinicians more control over services and funding. This story was covered by [Surrey Heartlands](#), [National Health Executive](#) and [HSJ](#).