## Friday 10 February



Hello my name is Rob, and welcome to the STP update for this week

## What's been happening this week?

The STP leadership day was held on Tuesday. To remind you, this day is one that allows us to have a clinical conversation about reform; a collaborative commissioning discussion about reform; a steering group discussion on the way the STP arrangements work in the system; and a whole leadership debate about delivering the STP based on the clinical, commissioning and system views of the world from the previous three meetings. It should be simple – it is definitely an improvement on the previous arrangements which were scattershot.

The world is often dominated by money conversations and throughout the day there were a number of conversations about the financial position across the STP footprint. It's clear that our financial position has changed since the publication of the draft plan and agreement of contracts, and there was a strong consensus that we need to work together to refresh our analysis and get a true position on the scale of the challenge we face, and what our programmes will need to deliver. I have asked Mark Bradley and the finance network to work with Ian Holmes and Amanda Bloor to lead a piece of work to develop this understanding. I will use the next leadership day to focus on the financial position and our leadership response. I have also asked Mark to create an "inner circle" of Directors of Finance that will be available to represent and own the views of local authorities, community, mental health, commissioning and acute sectors.

The day started with the Clinical Commissioning Group (CCG) Collaborative Forum which discussed the future West Yorkshire and Harrogate commissioning arrangement – good progress is being made in establishing the CCG joint committee, which will be in place by April. There was agreement that commissioners should have a single commissioning approach to elective and non-elective care, and there was a commitment to work to align capacity and infrastructure to West Yorkshire and Harrogate priorities. Thanks to Shane Hayward-Giles for updating us on the NHS RightCare. RightCare is a proven approach that delivers better patient outcomes and frees up funds for further innovation. Shane highlighted some key opportunities for our STP area, such as lung cancer pathways, diabetes and prevention of stroke. It was agreed that RightCare would be incorporated within the standardisation work stream led by Amanda.

It was good to hear from Carol McKenna and Claire Hillitt about the national expectations of us and maternity services reforms at the Clinical Forum. Maternity services form part of our six local plans and you don't need to look far to see some excellent examples of the work taking place, for example in healthy child programmes, early help work and Child Friendly Leeds. There is a national imperative to establish local maternity systems. This links to the publication of the National Maternity Review, Better Birth Report which sets out how women, and families will be able to get the type of care they want; and how staff will be supported to deliver such care. We agreed that this network must feed into the arrangements for the STP.

The leadership session started with an update from Ros Tolcher and Keith Wilson on **progressing the actions on the care home sector** agreed at the February meeting – this includes developing a charter between the NHS and care homes, a system in place to ensure effective communications across the system and a shared bank of staff covering acute and community staff.

Soo Nevison gave an overview of the work of the voluntary and community sector in our patch, including an offer to lead the 'harnessing the power of communities' enabler and to work with programmes to ensure good voluntary and community sector representation on all of our workstreams. It was agreed that we would ask the VCS to lead this workstream, co-producing it with colleagues in a workshop in the next month.

We then had a presentation from **Wakefield describing the excellent work they had done through their Care Home and Multispecialty Community Provider (MCP) Vanguards**. You may have heard on BBC Radio 4 on Wednesday a great example in Wakefield of what can be achieved when we work together to improve care for the elderly living in care homes. The news item is <u>here.</u> And there is also a <u>podcast</u>.

Finally, we have received initial feedback from NHS England that the West Yorkshire and Harrogate Alliance submission for Cancer Transformation Funding has got through to the next phase of the process. I'll update you when the team know more.

## What's happening next week?

- The Commissioning Review will be published on Monday. This includes an interview I gave two
  weeks ago.
- Standardisation of Policies meeting will take place on Monday. This work is led by Amanda Bloor and Brian Collier.
- STP planners also meet on Monday and the primary care workstream meeting will take place on Thursday, led by Thea Stein.
- I am meeting Local Authorities CEOs on Thursday.

## For information...

- NHS England's Out of Hospital Urgent Care team last year issued a quick guide to health and housing, available <a href="here">here</a>. It shows how joint housing work is good for the NHS, social care and patients. It encourages joint working across housing, health and social care to help prevent hospital admissions, ensure better discharge from hospital and support people to live independently. It gives practical examples and resources from a range of national and local organisations. It is part of wider work on health and housing, also including a series of webinars running to March. Further information <a href="here">here</a>.
- NHS England has published an online animation explaining how and why STP proposals are trying to improve health and care for patients. You can watch it <a href="here">here</a>.
- They have also published a <u>blog</u> by Dr Arvind Madan, NHS England's Director of Primary Care, discussing the benefits of bringing care closer to people's homes.
- If you haven't yet seen it, you can also read Simon Stevens' latest interview with Local Government Association First Magazine <a href="here">here</a>.
- Professor Don Berwick visited Carleton Court Care Home in Pontefract, to see Wakefield's Connecting Care in action within the care home vanguard. You can view it <a href="https://example.com/here">here</a>.
- The interest in what we are setting out to achieve regarding the assurance on public involvement across our STP has attracted some interest and as a result Karen and Graham Prestwich (Chair of the West Yorkshire and Harrogate STP reference group) have been sharing progress to date at an event for the Centre for Public Scrutiny on 2 February, and NHS Patient, Public Involvement Lay members event next week, February 7, and a West Yorkshire and Harrogate regional communications and engagement event on February 27.

Have a good weekend